



FEBRUARY 2026

SMART LINKS

industry up-to-date

Stories, Strategy & the People Powering Global Logistics

BEHIND EVERY MOVE IS MINDSET

The People, Decisions, and Ideas Steering Logistics Into 2026

THE SHIP THAT CHANGED HISTORY

Nicola - lessons every future mariner should know.

SMART DECISIONS BEAT SUPERPOWERS

Meet Smarty, the world's first logistics superhero.



INSIDE THIS ISSUE

- MD's New Year Message
- Employee wellness & achievement stories
- Maritime history & young readers' club
- Global events shaping 2026

CORPORATE

COMPASS

5TH EDITION

**SECURE YOUR CARGO
WITH OUR TOP-TIER**



MV OCC *Services*



- INDIAN SUB CONTINENT
- GULF/UPPER GULF
- RED SEA
- MEDITERRANEAN
- SOUTH EAST ASIA
- FAR EAST

20ft/40ft | Reefers | Open Top
Flat Rack and GOH Containers



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ABOUT SMART LINKS

Smart Links is a monthly thought leadership magazine by Smart Marine Group, sharing insights, trends, and real-world perspectives shaping the global logistics ecosystem.

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We welcome:

- Industry insights
- Case studies
- Opinion pieces
- Innovation stories

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PUBLISHED BY

Smart Marine Group

Driving smarter logistics. Building stronger supply chains.



NAVIGATION IS A CHOICE

In shipping, movement is constant. What changes is direction.

As 2026 begins, the logistics and maritime industry is not short of activity. Fleets are expanding, ports are growing, and technology is accelerating. But progress today is no longer defined by motion alone. It is defined by decisions, where to invest, how to scale, when to adapt, and what values to hold steady.

As you move through this edition of Smart Links, you will notice a quiet consistency behind the variety of stories. Discipline. Resilience. Preparation. Teamwork. These are the same qualities that powered historic vessels, shaped maritime trade, and continue to guide modern logistics operations.

Innovation matters. Sustainability matters. Data matters. But none of them work in isolation. They require people who are grounded, organisations that invest in well-being, and leaders who understand that mindset precedes execution.

This edition brings together moments of achievement, learning, reflection, and connection. Not to mark time, but to reinforce what lasts in an industry built on long journeys and long-term thinking.

You will read about expanding networks, greener ships, record-breaking ports, major project cargo moves, and global industry shifts. You will see charts, milestones, and strategies that define where shipping is heading next. But woven through all of it is something more powerful. It's human effort, mindset, and connection.

Progress, after all, is not about chasing every wave. It is about understanding which currents are worth following.

As we step into 2026, this edition stands as a reminder: **Strongest supply chains are powered by strong people.**

With confidence and commitment,

The Editorial Team



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SEA. AIR. LAND.

WE MOVE IT ALL



**MAXX
FORTUNE**
MAXIMIZING FRONTIERS

INDIA | SRI LANKA

ALL UNDER ONE RELIABLE NETWORK



OUR TOTAL LOGISTICS SOLUTION INCLUDE

Freight forwarding

Customs clearance



Warehousing

Transportation

SMART MARINE NEWS UPDATE



SML HOSTED NOCTINAV SHIPPING'S BIGGEST PARTY NIGHT!

Bringing the Shipping Lines
Fraternity in Colombo
Together for an
Unforgettable Evening
September 19, 2025



The **VAMS Welfare Association** hosted the spectacular **NOCTINAV DJ Party**, turning the night into an electrifying celebration of music, camaraderie, and connection. The event was jointly hosted by **Vipra Smart Solutions, Aster Smart International, Max Fortune Line, and Smart Marine Lanka**.

The evening was graced by **Mr. Kandasamy**, Joint Managing

Director of Smart Marine Group, **Mr. Sivaraman**, Chief Executive of Vipra Smart Solutions, and **Mr. Raj Rasiah**, Managing Director of Smart Marine Lanka.

Customers, shipping fraternity partners, and well-wishers gathered to enjoy a vibrant atmosphere filled with non-stop DJ beats featuring a dynamic mix of English, Sinhala, Tamil, and Hindi music. The combination

of energetic dance floors, delicious food, and dazzling lights created a truly immersive experience.

More than just entertainment, **NOCTINAV** stood as a celebration of **unity, shared success, and strong relationships** within the shipping trade, making it a night that will be cherished for years to come.

SMS EXPANDS GLOBAL AGENT NETWORK

Expanding Horizons with New Agent Appointments in Vietnam & Iran

Smart Marine Services continues to expand its international footprint with the **appointment of strategic agents in Vietnam and Iran**, reinforcing its commitment to seamless global connectivity and localized expertise.

Vietnam Agent Appointment

As part of this expansion, **YOUNG-KO** has been appointed as the official **Vietnam agent** for Smart Marine Services. The partnership strengthens Smart Marine's presence in Southeast Asia, one of the world's fastest-growing trade and manufacturing hubs.



The team will play a key role in handling local coordination, customer engagement, documentation support, and operational execution, ensuring smooth cargo movement across Vietnam and beyond.



Iran Agent Appointment

In parallel, Smart Marine Services has also appointed a new agent in Iran, further strengthening its connectivity across the **Middle East and regional trade corridors**. This appointment supports growing trade flows and enhances Smart Marine's ability to offer reliable, region-specific solutions backed by strong local representation.

Smart Marine Services remains focused on building strong global partnerships, connecting markets, enabling trade, and delivering smart logistics solutions worldwide.

SMG SUPPORTS THE 11TH INDIA INTERNATIONAL REGATTA 2026 IN CHENNAI

Chennai, India:

Smart Marine Group, a leading logistics and shipping solutions provider headquartered in Chennai, is proud to announce its role as a

Support Sponsor for the **11th India International Regatta**, scheduled from January 4 to 10, 2026, at the **Tamil Nadu Sailing Association (TNSA)**, Marina Beach.

The India International Regatta 2026 is one of Asia's premier youth sailing events. Also, it serves as the **Asian Sailing Federation Cup** and the **11th India International Youth Sailing Championship**, making it a dual-ranking international competition recognised by the **Yachting Association of India** and the **Asian Sailing Federation**.



By supporting this prestigious event, Smart Marine Group reinforces its commitment to youth development, maritime excellence, and global sporting collaboration. The company believes in the values of competitive sailing, such as discipline, precision, resilience, and teamwork. These qualities closely mirror the principles that drive world-class logistics and supply chain operations.

Founded in 2007, Smart Marine Group offers integrated logistics, freight forwarding, container trading, project cargo handling, and chartering services across India and international markets, including Dubai, Sri Lanka, and Singapore.





MOMENTS FROM DUBAI RUN 2025

Fortune Shipping Aligns Wellness with Community

Dubai, November 23, 2025

Fortune Shipping participated in **Dubai Run 2025**, the world's largest free community run, joining an incredible **307,000 runners** from across the city.

Hosted by **Mai Dubai**, the event transformed **Sheikh Zayed Road** into a vibrant running route, offering participants a unique view of the city's landmarks, including the **Museum of the Future**, **Emirates Towers**, **Dubai Opera**, and **Burj Khalifa**.

With both **10 km** and **5 km** routes, the run encouraged participation across all fitness levels. The



Fortune Shipping team joined the event with enthusiasm, reflecting the company's commitment to health, well-being, and community engagement.

Special appreciation goes to our **Managing Director**, **Mr. Krishna Kumar**, along with our **Executive Director**, **Mr. Naveenath Kannan**, and our **Vice President**, **Mr. Gunaseelan**, whose leadership and active participation inspired the team.

Thanks to **Mr. Ajeesh**, **Ms. Geetha**, **Mr. Habib**, and **Mr. Aidil** for their active involvement and support.

Participation in Dubai Run 2025 reflects Fortune Shipping's commitment to promoting health, well-being, and an active lifestyle, while celebrating the strong sense of community that defines Dubai.

TEAM ACHIEVEMENT SPOTLIGHT - FSL

Victory Through Grit

We are proud to celebrate an outstanding achievement by our team member **Ajeesh** from **FSL**, who successfully conquered the **Devil Circuit Arabia 2025**, one of Asia's toughest obstacle races.

Held in Dubai at the iconic Emirates Sevens Stadium, the event brought together fitness and adventure enthusiasts to take on a course designed to test strength, endurance, and determination. Ajeesh powered through **15 intense challenges**, demonstrating grit, resilience, and an unstoppable mindset.





Endurance Beyond Limits

We are equally proud to recognize another remarkable personal milestone achieved by **Ajeesh**, who completed a **day-and-night long-distance walk of 103.73 km**, with an elevation gain of **300 meters**.

This journey was not just about covering distance. It was about mental strength, consistency, and the determination to keep moving forward through every challenge.

At FSL, we celebrate perseverance both on and off the field. Ajeesh's accomplishment sets a powerful example for the entire team.

Well done, Ajeesh. You have truly raised the bar and inspired the Fortune Shipping family.

RAISING INDIA'S FLAG HIGH AT WRPF WORLD CHAMPIONSHIP XI

Smart Cares supports a World-Class Champion who went from Chennai to the World Stage

Smart Cares Charitable Trust marked a proud moment for India and the Smart Marine family by supporting **Mr. Karthick**, who represented India at the **WRPF World Championship XI** held in Moscow and delivered an exceptional performance on the international stage.

Competing against top global athletes, Mr. Karthick secured:

- 🏅 **Gold Medal** – Bench Press (Raw)
- 🏅 **Silver Medal** – Powerlifting (Raw)
- 🏅 **Silver Medal** – Deadlift (Raw)



His journey from **Chennai to Moscow** highlights the impact of the support and commitment. The achievement stands as a strong example of how encouragement and opportunity can help athletes excel at the highest level.

Smart Cares Charitable Trust continues to support individuals who demonstrate excellence and dedication, reinforcing its commitment to empowering talent and promoting Indian sporting achievements on the global platform.

Congratulations to Mr. Karthick on this remarkable accomplishment.

SMG EMPLOYEE WELLNESS SPOTLIGHT

Health Check-Up Camp Reinforces Smart Marine Group's People-First Values



As part of its commitment to employee well-being, **Smart Marine Group** organised an **Employee Health Check-Up Camp on 20 December**, bringing teams together across locations to focus on preventive healthcare and overall wellness.

The initiative brought teams together across locations, reflecting our continued commitment to **care, responsibility, and people-first values**. Employees in **Chennai** participated in an organized on-site health check-up, while arrangements were made in **Tuticorin, Mumbai, and Gandhidham** for employees to visit nearby healthcare facilities. Medical check-ups were conducted for all locations as part of this initiative.



Smart Marine extends its appreciation to all the employees who participated and to **ICICI Lombard** for their professional support in making the initiative a success.



This health camp stands as another step in Smart Marine Group's ongoing efforts to foster a culture of care, responsibility, and well-being across the organisation.

CHRISMA CHRIS GAME 2025

SMG Head Office Chills with Vibe-infused Christmas Celebrations

Christmas at our Head Office came alive with the much-anticipated **Chrisma Chris Game 2025**, turning the festive season into a memorable celebration of fun, togetherness, and gratitude.



The highlight of the event was a **Snake & Ladder-style digital game**, played live on screen, bringing excitement and cheerful competition across the team. The celebrations were further enriched with **lucky draws, thoughtful gifts**, and moments of appreciation that continued later in our **WhatsApp family group**, spreading smiles beyond the office walls.



Chrisma Chris Game 2025 reminded us that **great journeys begin with great teams**. Every moment reflected the belief that our **people are the strongest link in our supply chain**.



Here's to teamwork, shared joy, and celebrating wins together, because when people come first, success follows.

MD'S MESSAGE | NEW YEAR 2026: WHAT MATTERS MOST

MD's Message | New Year 2026: What Matters Most

As we step into **2026**, our Founder Director, **Krishna Kumar**, shares a powerful message on perspective, mindset, and leadership that sets the tone for the year ahead.

Reflecting on the familiar question every new year brings, the message highlights that **challenges and opportunities are often the same**, shaped by how we choose to see them. Progress, it emphasises, belongs to those who are willing to **sail forward with clarity and conviction**, rather than remain docked in comfort.

At the heart of the message is the importance of **mindset-driven leadership**. With focus, resilience, and sound decision-making, the right mindset naturally leads to strong execution. As the journey unfolds, the internal drive to innovate, stay disciplined, and act with purpose becomes the fuel that keeps organisations moving steadily toward long-term goals.

Closing the message, Mr. Krishna Kumar reiterates a clear choice for the year ahead and emphasizes the need to prioritise **clarity over confusion, courage over hesitation, and consistency over routine**.

With this vision, Smart Marine Group enters 2026 committed to purposeful leadership, decisive action, and sustained progress.

Wishing everyone a successful & impactful New Year.

CLARITY
COURAGE
CONSISTENCY





MEET **SMARTY**

The World's First Logistics Superhero

In a first-of-its-kind initiative, we officially introduced **Smarty**, the world's first logistics superhero, through our social media release on **December 23, 2025**.

More than our **official mascot**, Smarty represents a new way of addressing the real-world challenges faced by the global logistics industry. From port congestion and shipment delays to planning inefficiencies, Smarty symbolises **smart decision-making, practical expertise, and problem-solving logistics**.

Unlike fictional heroes, **Smarty's strength lies in intelligent planning, faster execution, and deep industry knowledge**. His mission is to simplify

complex logistics issues, share insights, and educate customers and partners across global markets.

With Smarty, we aim to create an engaging platform that not only communicates logistics solutions clearly but also connects with the industry in a relatable and impactful way. As the logistics landscape evolves, Smarty will play a key role in spreading awareness, offering clarity, and reinforcing the idea that the future of logistics depends on **solutions, not shortcuts**.

This initiative marks an important step in how we communicate our expertise, values, and vision for smarter global logistics.



**SMART
TRADE**
CONNECTING BIZ

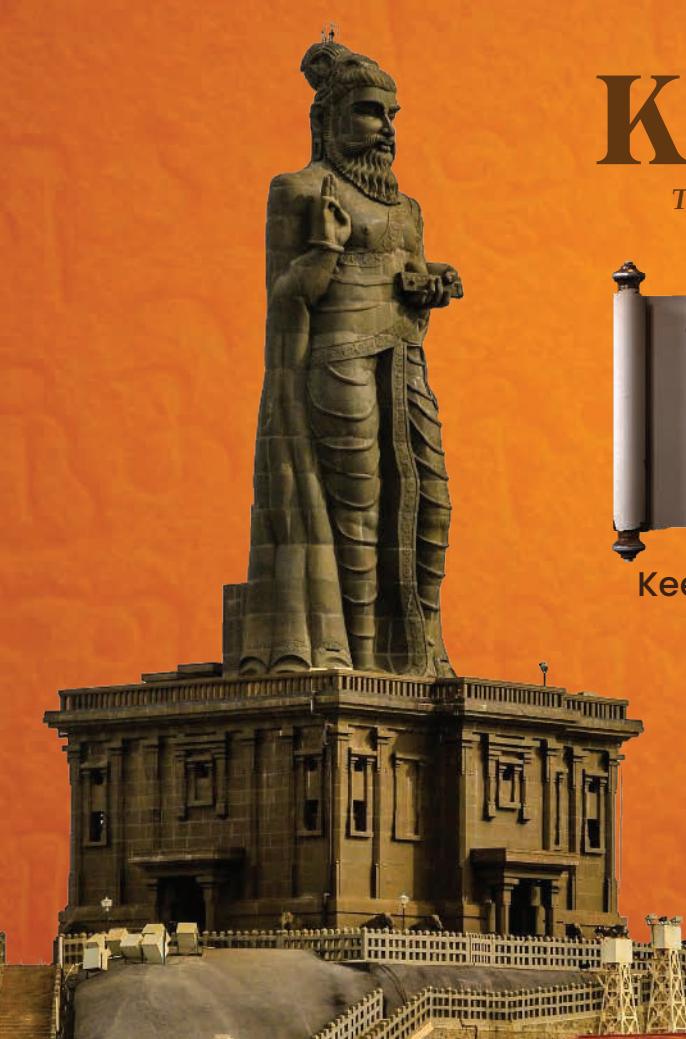
INDIA

ONE STOP SOLUTION FOR

CONTAINER FABRICATION



**Office | Class Room | Homes | Pantry
Security Cabin | Cold Storage**



Kural Connect

Timeless Tamil Wisdom for Today's Maritime World

அகிகாரம் : 04

குறள் : 33

ஓல்லும் வகையான் அறவினை ஓவாகே
செல்லும்வாய் எல்லாஞ் செயல்.

- திருவள்ளுவர்

Keep doing the morally right things, in every possible manner, wherever you go.

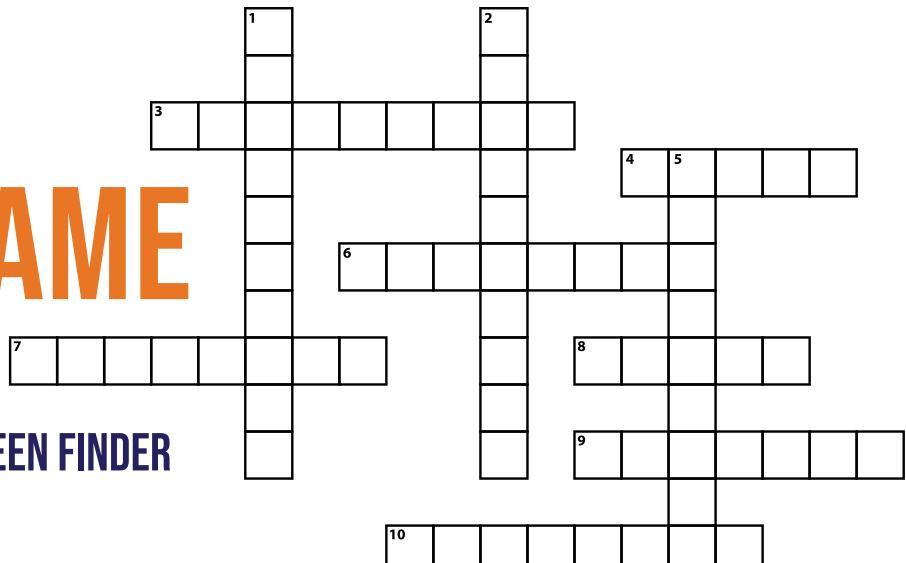
Crew Reflection

Integrity shows up in the everyday actions we repeat without reminders.

Sail Forward Tip

Principles outlast cycles.
Build them once, and they guide every decision that follows.

SMART MIND GAME



QUICK HINTS FOR THE KEEN FINDER

Across

3. Largest vessel class permitted through St. Lawrence Seaway locks. [9]
4. Charter party term excluding weekends and holidays from laytime. [5]
6. BIMCO standard slot charter for containership operations. [8]
7. Internal movement of cargo or rolling stock within port or rail yards. [8]
8. Rear structural section of a vessel above the sternpost. [5]
9. Marine term for placing cargo inside the ship's holds. [7]
10. Lifting frame with twistlocks used in container handling. [8]

Down

1. Non-negotiable transport document replacing original bills of lading. [10]
2. Rail service carrying double-stacked containers. [10]
5. Terminal labour professional handling vessel cargo operations. [9]

THE SOCIAL SNAPSHOT WALL

Scroll-Stopper of the Month



THIS MONTH, WE TRIED... BREAKING THE SCRIPT

Coffee got delayed. A game got started. And suddenly Fortune Shipping had no blind spots.



Narrative Snapshot:

What began as pantry banter turned into a smart flex. "Name a port we don't cover." Dubai? Covered. Jeddah? Covered. Mundra? Covered. This casual back-and-forth made one thing loud and clear: Fortune Shipping's network doesn't miss.

Why it Worked?

- ✓ Feels real, not rehearsed
- ✓ Conversational > corporate
- ✓ Turns service coverage into entertainment



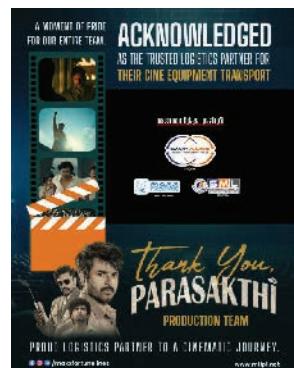
When even Antarctica can't stump you, you're doing logistics right.



LIGHTS. CAMERA. LOGISTICS.

You see the film.

We move what makes the film possible.



Narrative Snapshot:

From precision-packed cinema equipment to perfectly timed deliveries, we powered the magic behind Parashakthi. Seeing our name roll in the film's intro? Yeah, that hit different.

Because real ones know the logistics behind cinema.



Why it Worked?

- ✓ Behind-the-scenes flex
- ✓ Film industry crossover = instant buzz
- ✓ Logistics, but make it cinematic

We don't chase the spotlight. We deliver it.



SHOWCASING LOGISTICS ON A BILLBOARD.

Big moves. Zero pauses. Logistics, but make it slick.



Narrative Snapshot:

This post nailed that truth with confidence and clarity. From ship to shore, yard to warehouse, every move flows with intent. It wasn't just a service highlight. It was a mindset statement.

Why it Worked?

- ✓ Bold, no-nonsense messaging
- ✓ Clear focus on precision and speed
- ✓ Spoke the language of modern logistics



When logistics moves smart, business moves faster.



SHIPPING CONTAINER EVOLUTIONS

One box. Billions of lives moved.



Narrative Snapshot:

This video reminded us that global trade runs on one quiet innovation. A container. From ports to factories, from 1956 to today's smart era, everything connects back to that moment.

Why it Worked?

- ✓ Simple story. Massive scale.
- ✓ Easy to understand, hard to forget
- ✓ Emotional respect for logistics history



One idea. Infinite impact.



We connect the world

Optimize Your Cargo Flow Across
Global Trade Routes



**SPECIALIZED
LOGISTICS**

REAL-TIME TRACKING | COMPETITIVE RATES | QUICK QUOTES

INTERNATIONAL NEWS



SOLAR POWER GOES COMMERCIAL AT SEA WITH MV VERTOM TULA

Wattlab has delivered the **first full-scale Solar Flatrack installation** on a seagoing vessel, equipping **MV Vertom Tula** with **79 kWp of solar capacity**. Following two successful pilot projects, Vertom selected the modular system to reduce emissions and fuel consumption. The **44 Solar Flatracks** supply up to **20% of the vessel's hotel load** and were installed in just one day using container-based fittings. Validated by **TNO**, the system delivers both **CO₂ reduction and positive ROI**. As regulatory pressure increases, this project demonstrates that **solar power is now a practical, scalable solution for coastal and short-sea shipping**.



COSCO EXPANDS LNG FLEET WITH \$2.7BN SHIP ORDERS

COSCO Shipping Holdings has placed shipbuilding orders worth almost **USD 2.7 billion** for 18 new container vessels, scheduled for delivery in 2028 and 2029. The programme includes **12 LNG dual-fuel 18,000 TEU ships** ordered from Jiangnan Shipyard, a CSSC subsidiary, alongside feeder tonnage. The move strengthens COSCO's long-haul and regional networks while advancing its low-emission fleet strategy.



EVERGREEN ACCELERATES LNG ADOPTION WITH MEGA-SHIP ORDERS

Evergreen Marine Corporation has committed **approximately USD 3 billion** to new LNG dual-fuel containership orders in China and South Korea, covering both **24,000 TEU ultra-large vessels** and **14,000 TEU neo-panamax ships**. The programme includes **11 mega-ships** at **Hanwha Ocean and Guangzhou Shipyard International**, and **14 neo-panamax units** split between **Samsung Heavy Industries and GSI**, with deliveries starting from **2028**. The orders mark a **strategic pivot away from methanol-fuelled designs** ordered in 2023–24, highlighting Evergreen's focus on **near-term emissions reduction, fuel availability, and operational flexibility** as global environmental regulations tighten.

WAN HAI ACCELERATES FLEET RENEWAL WITH 6,000 TEU LNG NEWBUILDS

Wan Hai Lines has ordered **six 6,000 TEU LNG dual-fuel containerships** from Huangpu Wenchong Shipbuilding in China, at a total cost estimated between **USD 451 million and USD 492 million**. Scheduled for delivery by **2030**, the vessels will primarily serve **intra-Asia trades**, balancing efficiency with lower emissions. The order increases Wan Hai's orderbook to **38 vessels totaling about 390,800 TEU**, equivalent to roughly **67% of its existing fleet capacity**. With fleet strength projected to reach **around 150 ships**, Wan Hai is positioning itself for **regulatory compliance and sustainable growth**, while Huangpu Wenchong continues to build momentum in the containership newbuilding market.



REGIONAL NEWS



DBGT MAKES HISTORY WITH LARGEST VESSEL CALL

Dakshin Bharat Gateway Terminal (DBGT) reached a historic milestone with the ad-hoc call of **MSC Michaela** on **22 December 2025**, the largest vessel ever to berth at **VOC Port, Tuticorin**. Measuring **304 metres in length** and offering **6,724 TEUs** of capacity, the vessel marks a new chapter in the port's evolution. Successfully handling this mainline ship demonstrates DBGT's enhanced infrastructure, marine capability, and operational excellence. With a rotation linking **New York, Panama, Tuticorin, Colombo, and Gulf ports**, the call strengthens Tuticorin's position as a **strategic gateway for international container trade**.



POWARKHEDA EMERGES AS MADHYA PRADESH'S LOGISTICS GATEWAY

DP World has strengthened India's inland-to-port connectivity with the launch of a new EXIM rail service linking **Powarkheda in Madhya Pradesh** to **Nhava Sheva**, India's largest container gateway.

By enabling cargo to move directly from **factory gate to port by rail**, the model reduces dependence on long-haul trucking while aligning with India's push for **multimodal and green logistics**.

Strategically located near production clusters such as **Mandideep, Bhopal, Itarsi, Narmadapuram, Pipariya, Raisen, and Sehore**, Powarkheda offers exporters a **three-day transit window** to Nhava Sheva, significantly improving competitiveness for **time-and temperature-sensitive cargo**.

BATTERY-ELECTRIC TRANSVERSE TUGS TO BE BUILT IN INDIA

Global towage provider Svitzer and Cochin Shipyard Limited have entered a **shipbuilding agreement for four battery-electric TRAns-verse 2600e tugs**, with options for up to four more. Formalising an LoI signed in October 2025, the deal sees CSL construct the tugs in Cochin to support **Svitzer's global fleet renewal**. Featuring **battery-electric propulsion**, the next-generation tugs will deliver **zero direct emissions during harbour operations** when powered by green energy. The collaboration aligns with **Make in India, Maritime India Vision 2030**, and **Amrit Kaal Vision 2047**, strengthening India's role in **sustainable maritime manufacturing**.



COLOMBO'S RECORD 8.29M TEU WITH STRATEGIC CARRIER PARTNERSHIPS

The **Port of Colombo** achieved a historic **8.29 million TEU in 2025**, a **6.4% increase year-on-year**, reinforcing its status as South Asia's leading container hub. Growth was led by gateway cargo and delivered across SLPA, PPP, and private terminals. Looking ahead, capacity could rise to **15 million TEU by 2026** with new terminals coming online. To secure volumes amid intensifying regional competition, **SLPA signed a Terminal Service Agreement with**

CMA CGM, covering berth windows, productivity benchmarks, and service standards. As Colombo targets **10 million TEU in 2026**, operational certainty is not just infrastructure anymore; it will define success.



JNPA NEARS 8 MILLION TEUS GROWTH IN CONTAINER TRAFFIC

The **Jawaharlal Nehru Port Authority (JNPA)** posted robust growth in **2025**, with container traffic increasing **12.64% year-on-year** to **7.94 million TEUs**, compared with **7.05 million TEUs** in 2024. Overall cargo throughput rose **9.86%** to **99.17 million metric tonnes**, reflecting consistent growth across cargo segments. JNPA also set a new benchmark in **December 2025**, recording its **highest-ever monthly container throughput** of **711,412 TEUs**. The performance highlights the port's strengthening hinterland connectivity, rising trade volumes, and operational readiness to support India's expanding export-import activity.



PROJECT CARGO

GO GAUGE AND SATT LINE SHOWCASE OOG EXPERTISE IN INDIA

Go Gauge Logistics and SATT Line Shipping LLC have completed a **challenging OOG land transportation project in Maharashtra**, safely moving oversized cable chutes and a quadrant frame to Rohini Yard. The operation involved **detailed route planning, customised transport solutions, and close stakeholder coordination**. Executed on behalf of SATT Line, the project highlights the strength of **member collaboration within the OPCA network** and the value of aligned execution in project logistics.

Cargo Details

- **Cable Chutes – 2 Units**

Dimensions : 8.412 m x 5.638 m x 5.517 m

Weight : 9.0 tonnes

- **Quadrant with Frame – 1 Unit**

Dimensions : 7.875 m x 5.348 m x 1.036 m

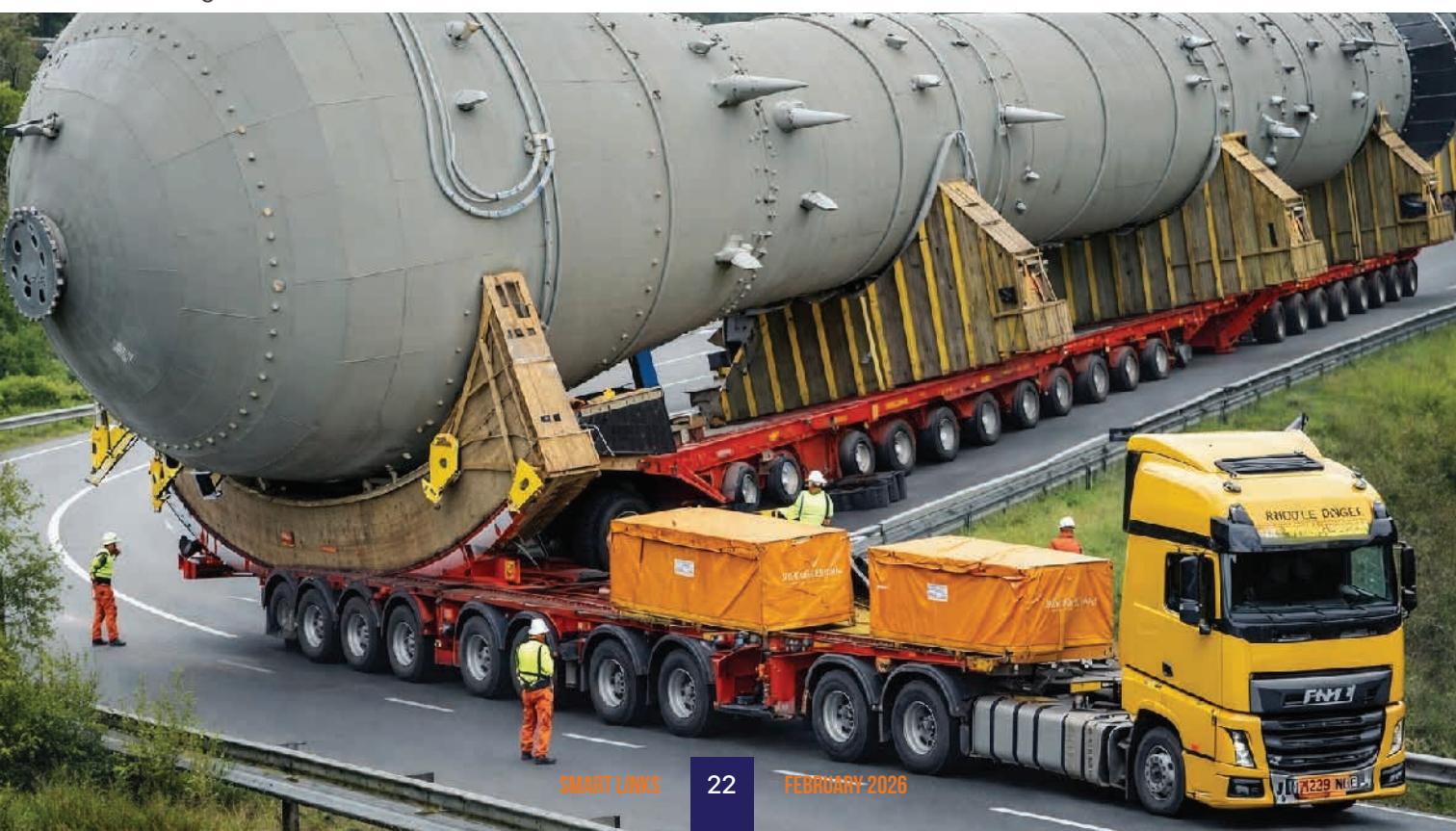
Weight : 4.3 tonnes

CARGO LAND EXECUTES 400-TON HEAVY CARGO PROJECT

Alexandria-based Cargo Land has successfully executed a **400-ton project cargo shipment** to the Far East, transporting **550 CBM of heavy and specialised units** via RORO service. The cargo included towable, static, and drivable equipment, as well as heavy-duty tractors and machinery. Managing the entire scope from warehouse collection to customs clearance and lashing, Cargo Land demonstrated **strong end-to-end project logistics capability**.

MEGA PROJECT CARGO MOVE DEMONSTRATES PROLOG INDIA'S EXPERTISE

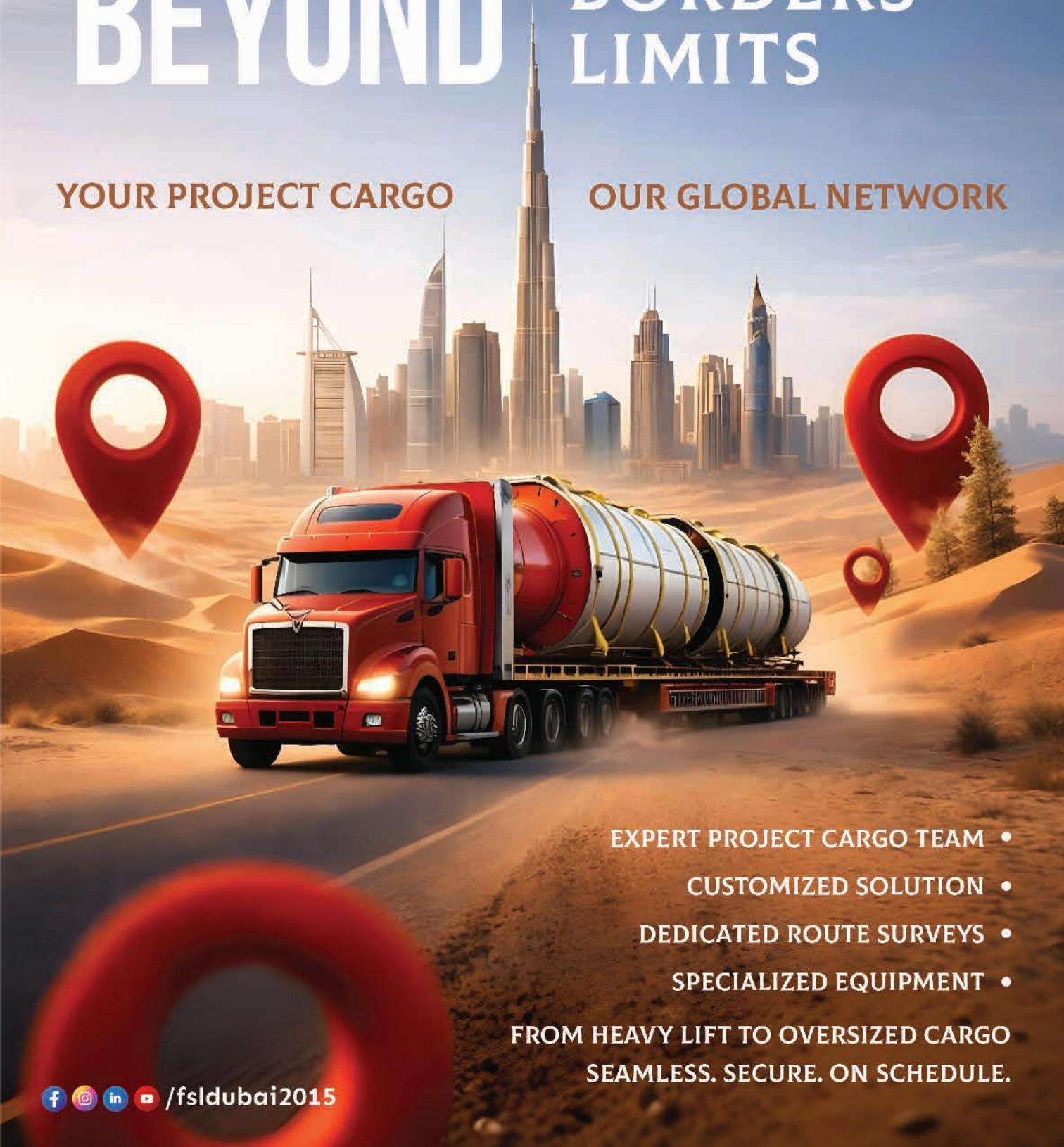
PROLOG India successfully executed a **24,000 FRT project cargo shipment on a single vessel**, moving 756 heavy and oversized units from China to India. With cargo weights up to **48 MT** and lengths reaching **40 metres**, the project required detailed feasibility studies, lifting plans, and stowage optimisation. Close coordination with surveyors, vessel owners, and terminals ensured safe loading and discharge, underscoring PROLOG India's **engineering-driven project logistics expertise**.



BEYOND BORDERS LIMITS

YOUR PROJECT CARGO

OUR GLOBAL NETWORK



EXPERT PROJECT CARGO TEAM •

CUSTOMIZED SOLUTION •

DEDICATED ROUTE SURVEYS •

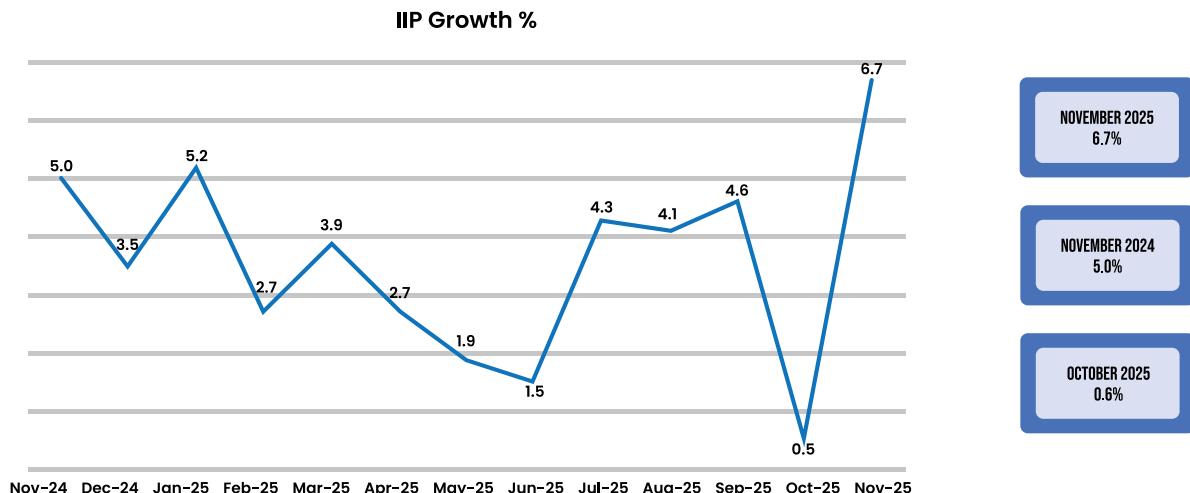
SPECIALIZED EQUIPMENT •

FROM HEAVY LIFT TO OVERSIZED CARGO
SEAMLESS. SECURE. ON SCHEDULE.

CHART OF THE MONTH

BREAKING DOWN A TREND VISUALLY

Index of Industrial Production, November 2025



INDIA'S INDUSTRIAL ENGINE REGAINS MOMENTUM

India's industrial sector delivered a strong finish to 2025, with the **Index of Industrial Production (IIP)** **expanding by 6.7% year-on-year in November**, marking the fastest growth in over two years. The sharp rebound follows a muted **0.6% growth in October**, clearly signalling a turnaround in industrial activity as the year drew to a close.

Manufacturing Leads the Recovery

Manufacturing emerged as the primary driver of November's performance, recording a robust **8.0% year-on-year expansion**. Notably, **20 out of 23** industry groups within manufacturing reported positive growth. Gains were visible across basic metals, pharmaceuticals, motor vehicles, and machinery.

Mining Supports, Power Moderates

Mining output increased by 5.4%, providing further support to industrial activity and reflecting steady demand from core sectors, including construction, manufacturing, and infrastructure. In contrast, **electricity generation contracted by 1.5%**, largely due to seasonal factors and higher renewable energy availability.

Why This Chart Matters

This month's chart reflects a **shift in industrial momentum**, with the growth no longer confined to isolated pockets but gaining wider traction. Economists view it as a **confidence booster**, indicating revived demand, better project execution, and stabilised supply conditions. The data also suggests that India's industrial sector is entering 2026 with renewed momentum, even as global manufacturing conditions remain mixed.

WHEN SCALE BECOMES STRATEGY

How World's Largest Container Shipping Lines is redefined?

The global container shipping industry closed 2025 with a defining message. Scale is no longer just an advantage. It has become the strategy.

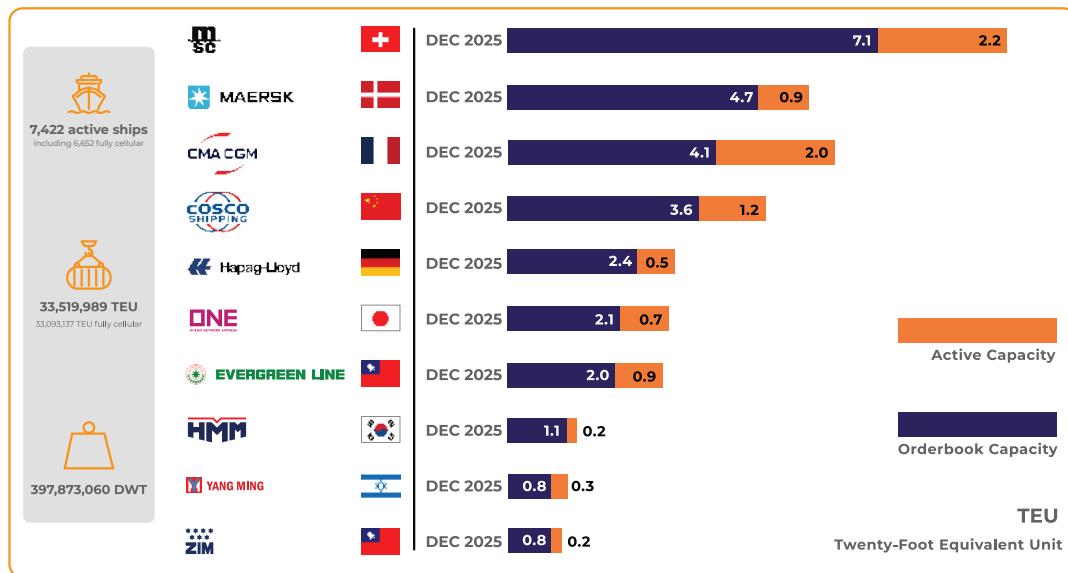
As of **December 2025**, the global container fleet stood at **7,477 active vessels**, offering a combined capacity of **33.52 million TEUs**, alongside an orderbook that continues to reshape future supply.

What the Chart Shows

At the top of the chart, **MSC** has widened its lead, crossing **7.1 million TEUs in active capacity**, supported by a substantial orderbook.

TOP 10 WORLD'S LARGEST CONTAINER SHIPPING COMPANIES

Container shipping companies by fleet size and TEU capacity
(December 2025)



Maersk, while more measured in its growth, retains a strong second position.

CMA CGM follows closely, supported by one of the fastest-growing orderbooks among the leading carriers

Further down the list, **COSCO Shipping**, **Hapag-Lloyd**, **ONE**, and **Evergreen** reflect a more disciplined growth approach.

HMM, **Yang Ming**, and **ZIM** complete the top ten, showing how mid-tier carriers are selectively adding tonnage.

Active Fleet vs Orderbook: The Real Signal

Active fleets define today's market power. Orderbooks reveal tomorrow's competitive structure.

Across the top ten carriers, orderbook capacity remains significant, indicating that fleet growth is far from over. This shows continued pressure on freight rates, especially if demand growth does not keep pace with incoming tonnage. At the same time, it reflects confidence among major liners in long-term container trade fundamentals.

Trade Lanes and Capacity Deployment

The chart also highlights weekly deployed capacities across key trade lanes:

- **Trans-Pacific:** ~544,000 TEUs
- **Asia-Europe:** ~494,000 TEUs
- **Trans-Atlantic:** ~180,000 TEUs

Capacity adjustments on these corridors increasingly define earnings performance and alliance dynamics.

Why This Chart Matters

The industry has moved well beyond fragmentation and into an era dominated by a small group of global leaders. Fleet size now influences port bargaining power, schedule reliability, cost efficiency, and resilience during market downturns.

The Takeaway

The global container shipping market in 2025 is not only bigger. It is more concentrated, more strategic, and more capital intensive. The leading carriers are extending their advantage not through short-term rate cycles, but through long-term capacity positioning.

This chart is not simply a ranking.

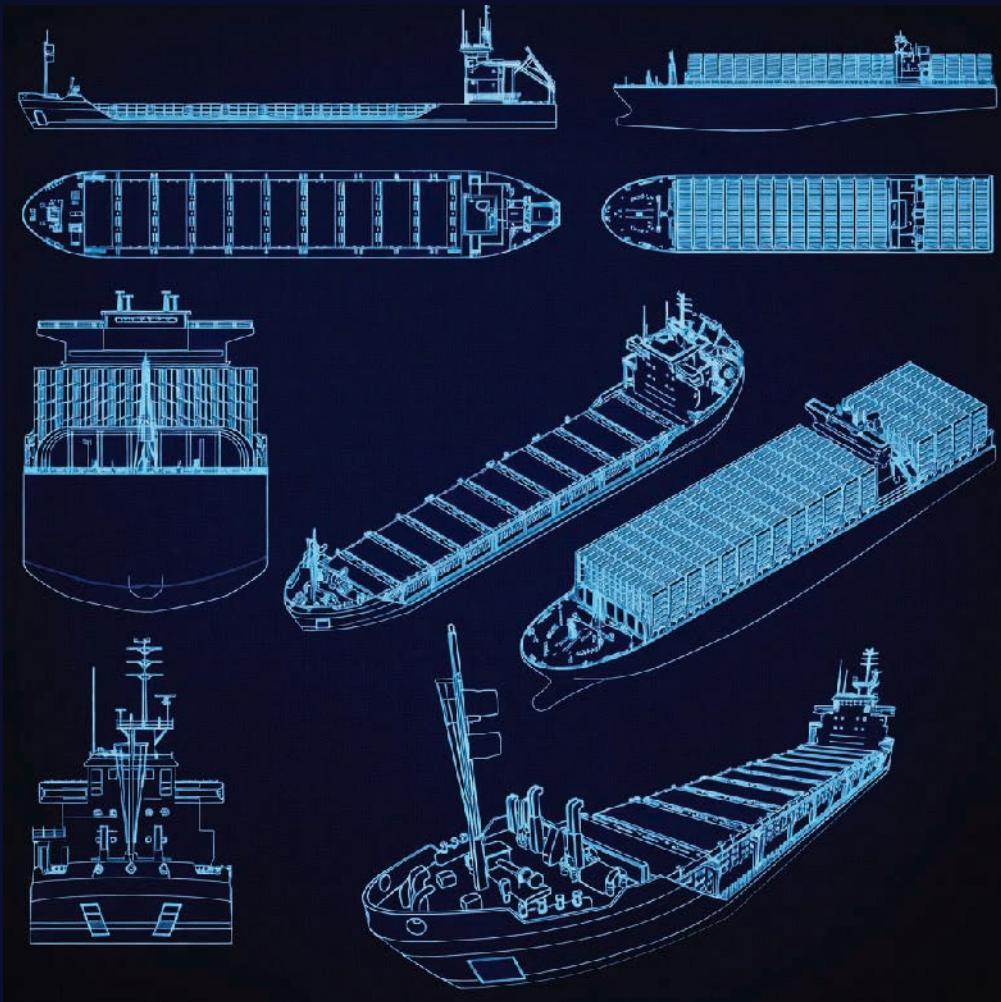
It is a snapshot of how power is distributed in global trade and where it is heading next.

In container shipping, size no longer follows success. Size defines it.

MARITIME HISTORY SNAP

Fascinating historical fact in the global maritime history

NICOLA - THE BLUEPRINT CARGO SHIP OF THE MODERN AGE



A simple British ship that quietly changed global shipping forever.

In **December 1967**, a new cargo ship slid into the cold waters of Sunderland in the United Kingdom. Her name was **Nicola**, and she didn't look flashy or grand. But she was something far more important, **the future of cargo shipping**.

Nicola was built at the famous **Austin & Pickersgill** shipyard and was the very first of a new ship type

called the **SD14**. At the time, the world's oceans were still filled with thousands of ageing **Liberty ships**, built quickly during World War II.

By the mid-1960s, many of them were worn out, expensive to maintain, and ready for retirement.

Shipbuilders across the world tried to design a replacement. More than **30 different designs** were proposed, but the SD14 won.

Wonder Why? Because it was **smart, simple, and flexible.**

The SD14 design used a **shelter deck**, a semi-enclosed upper deck that allowed ships like Nicola to carry more cargo without breaking tonnage rules. This meant owners could earn more while spending less. The design even allowed future modifications so the ship could carry containers, which were just beginning to change global trade.

Ordered by Greek shipowners **Mavroleon Brothers**, Nicola sailed under the Liberian flag and became the **first SD14 completed**, finishing construction in February 1968, just one day ahead of her sisters. She had **five cargo holds** and could even carry stacked timber high on her deck.

Over time, Nicola changed names and flags, becoming **Alvaki**, then **Glasgow**, and later sailing under the Philippine flag. In **October 1986**, after nearly 20 years of service, she was sent to Taiwan for scrapping. But her legacy lived on.

WHY IT MATTERS (FOR FUTURE MARINERS)

Nicola shows that **innovation doesn't always mean being flashy**. Sometimes, the smartest ships are the ones that are affordable, adaptable, and reliable. For future maritime professionals, her story teaches an important lesson:

The ships that change history are often the ones that solve real problems.



From design and engineering to operations and trade, Nicola proves that **good thinking can sail across decades**.

Think Like an Engineer:

Every extra ton of cargo carried on the same amount of fuel means **higher efficiency**. And that's exactly what the SD14 design delivered.

FUN FACTS - TRIVIA BUBBLES

Did You Know?

- Nicola was the first of **200+ ships** built using the same SD14 design.
- Powered by a **Sulzer diesel engine**, Nicola sailed at **14 knots**
- At **462 feet 7 inches long**, Nicola was longer than **one and a half football fields**

- One engine hauling 14,650 tons of cargo at 14 knots.
- That's how this floating warehouse moved in 1967.



SMART MIND GAME - ANSWERS

Across: 3. SEAWAYMAX, 4. SSHEX, 6. SLOTHIRE
7. SHUNTING, 8. STERN, 9. STOWAGE, 10. SPREADER

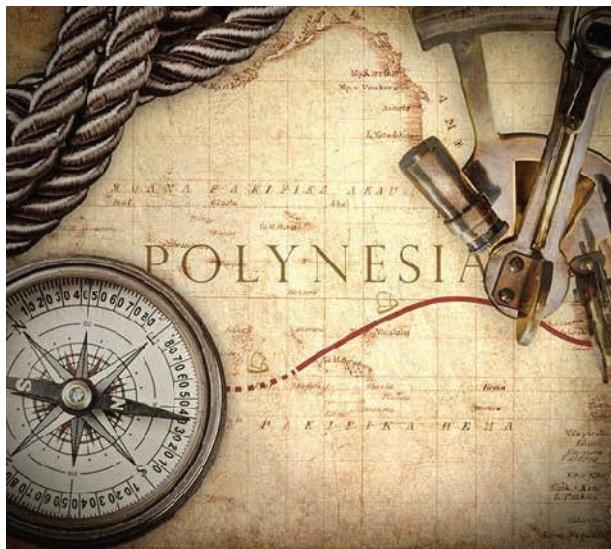
Down: 1. SEAWAYBILL, 2. STACKTRAIN, 5. STEVEDORE

MARITIME EXPLORERS CLUB

By Maritime Explorers Club | Shipping & Logistics Young Readers Column

NO ROADS SIGNBOARDS GOOGLE MAPS

How do ships find their way across the ocean?



Every voyage depends on answering two simple questions:

Where am I? And where am I going next?

The answer is marine navigation, a smart blend of traditional seamanship and modern technology that keeps global trade moving.

Navigation Starts Before the Ship Even Sails

Before a voyage begins, navigation officers sit down with nautical charts.

These are detailed sea maps showing coastlines, water depth, reefs, traffic lanes, and dangers hidden below the surface.

Finding Direction: Compasses Old and New

Every ship still carries a **magnetic compass**. It points toward magnetic north and works without electricity. It is simple, reliable, and essential.

But modern ships also use a **gyrocompass**. Instead of magnets, it uses a spinning wheel to point toward true north, which is more accurate, especially far from land.

Simple comparison:

The magnetic compass is like a basic wristwatch.

The gyrocompass is like a smart watch, more precise and stable.

GPS: The Ship's Main Sense of Location

Today, ships mostly rely on **GPS**, part of a group called **GNSS** (**Global Navigation Satellite Systems**).

Satellites tell the ship its exact position and provide latitude and longitude, making it accurate to just a few meters. This position is shown live on digital charts.

Dead Reckoning: When Sailors Do the Math

Even with GPS, navigators don't trust just one system.

They also use **dead reckoning**. This is a method where they estimate position using the last known location, speed, direction, and time travelled.



Simple idea:

Where you started + how fast + how long = where you are now.

This skill becomes important if satellite signals weaken or fail.

Reading the Sky: Celestial Navigation

Long before satellites, sailors used the **sun, stars, and moon** to find their way. With a tool called a sextant and a very accurate clock, they could calculate their position.

Watching What's Around: Radar, AIS & Digital Charts

As ships approach land or busy shipping lanes, awareness becomes critical. They use:

- **Radar** to detect other ships, coastlines, and obstacles, even in fog or darkness
- **AIS (Automatic Identification System)** to share position with nearby ships
- **ECDIS**, a digital chart system that shows the ship's live position on an electronic map

Together, these systems help avoid collisions and keep ships safe.

Good Navigation is not just a Choice but a Necessity

It helps to save fuel, reduce pollution, and keep cargo moving on time. A small route change can save **thousands of dollars**. That's why navigation is not just about direction, but rather it's more about **smart decisions**.

The Big Takeaway

If you enjoy maps, technology, math, or problem-solving, this world needs you.

Navigation skills are used by Ship Captains, Navigation Officers, Marine Engineers, Port Planners, and Maritime Data Analysts.

And one day, one of those people could be you, guiding ships, trade, and the future across the world's oceans.

She Learned. She Grew.
**“SHE STOOD
ON HER
OWN”**

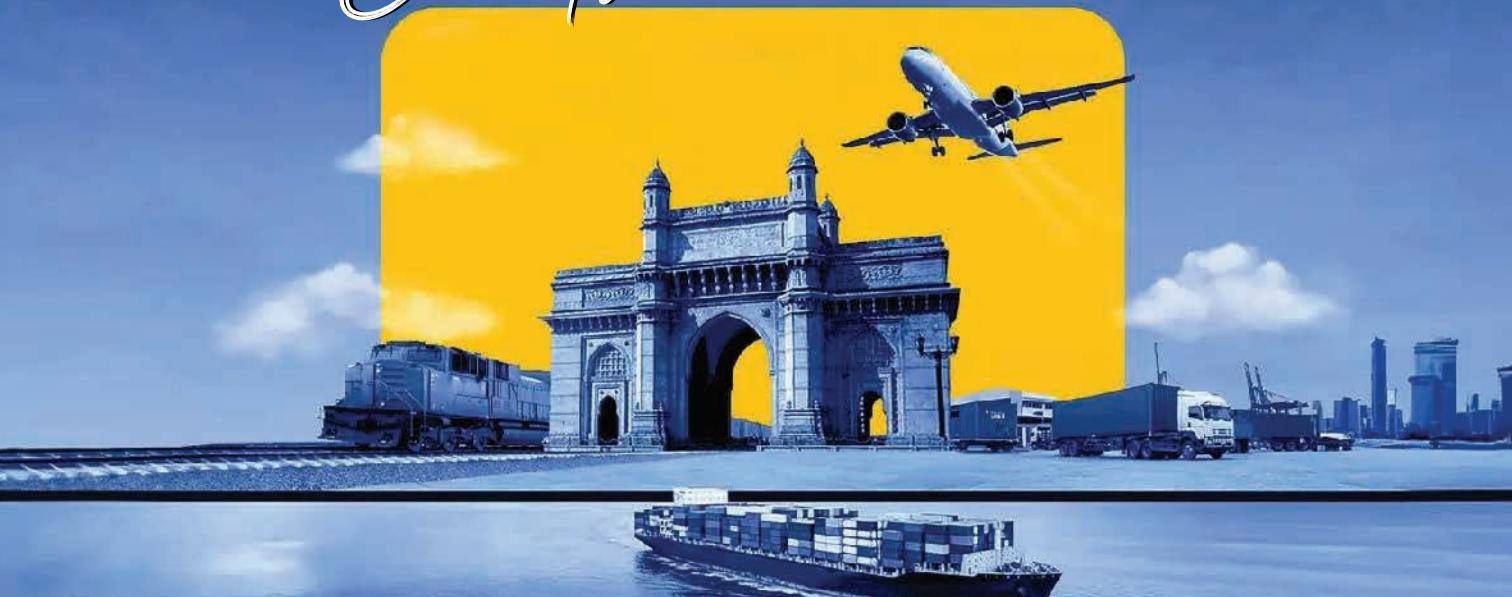


At Smart Cares
it's not about just women's empowerment.

✓ It's about a life changed. Simple, Meaningful, Forever.

GLOBAL MARITIME

Events



TRANSPORT LOGISTIC INDIA 2026

India steps onto the global logistics stage with the **inaugural edition of Transport Logistic India**, the Indian expansion of the world's most trusted logistics trade-fair brand, backed by the four-decade legacy of **Transport Logistic Munich**. The exhibition aligns closely with national initiatives such as **PM Gati Shakti** and the **National Logistics Policy**.



Co-located with the **Air Cargo India (11th edition)**, the event brings together decision-makers from **Asia, Europe, Africa, and the Americas**, with the **entire supply-chain ecosystem** across air, sea, rail, road, warehousing, and digital logistics.

TRANSPORT MIDDLE EAST 2026

InterContinental Abu Dhabi | January 27–29, 2026

The Middle East's leading ports and logistics gathering returns to Abu Dhabi in a strategic partnership with Emirates Classification Society (TASNEEF).

The programme opens with an exclusive site tour of Abu Dhabi's world-class port and logistics

facilities, offering delegates first-hand exposure to the infrastructure driving maritime efficiency and growth. The two-day conference features 40 international speakers and welcomes 400+ senior decision-makers, including government officials, port and harbour engineers, shipping executives, cargo owners, freight forwarders, terminal operators, and logistics service providers.



TRANSPORT MIDDLE EAST 2026



Tuesday 27 to Thursday 29 January 2026,
InterContinental Abu Dhabi, United Arab
Emirates

LOGISTICS SAUDI AWARDS 2026

voco Riyadh, Saudi Arabia | Wednesday, February 11, 2026

The **Logistics Saudi Awards 2026**, powered by Saudi Logistics Academy, returns for its second edition to honour the **champions shaping Saudi Arabia's logistics and supply chain landscape**. With **36 highly contested award categories**, the programme recognises excellence across people, projects, and organisations, driving transformation across the Kingdom.



LOGIMAT INDIA 2026

International Trade Fair for Intralogistics, Transportation & Process Management

Bombay Exhibition Centre | February 5–7, 2026

The **3rd edition of LogiMAT India** positions itself as the country's most comprehensive platform for logistics and supply chain innovation. Building on its strong foundation in **material handling, warehousing technology, automation, robotics, cold-chain solutions, and multimodal transportation**, LogiMAT India 2026 expands into next-generation domains such as **AI- and IoT-driven warehousing, autonomous mobile robots (AMRs), drones, smart ports, ESG-focused packaging, and modular warehousing infrastructure**.



FUTURE WAREHOUSE & LOGISTICS 2026 (7TH ANNUAL)

Dubai, UAE | February 9–11, 2026

Theme: Catalysts of Change: *Unlocking Logistics Advantage and Warehouse Transformation*

The **7th Annual Future Warehouse & Logistics Conference**, organised by Marcus Evans Group, returns to Dubai, bringing together regional logistics leaders and international C- and D-level experts. The conference explores how the Middle East is positioning itself as a global logistics hub. Discussions will focus on **AI-driven visibility, warehouse automation, space-efficient facility design, sustainability, and forecasting**, alongside practical strategies for tackling **last-mile delivery challenges and infrastructure constraints**.



BREAKBULK MIDDLE EAST 2026

Dubai World Trade Centre – Halls 5, 6, 7, 8 & Pavilion
February 4–5, 2026

Celebrating 10 Years of Connecting the Middle East's Mega Projects

Marking a decade as the region's most influential **project cargo and heavy-lift event**, **Breakbulk Middle East 2026** returns to Dubai as the Middle East's largest event. Bringing together **10,500+ industry professionals from over 125 countries**, the event connects government ministries, oil & gas leaders, EPCs, and global logistics specialists across the full industrial supply chain.

SMART LINKS BOOK-READING CLUB

News informs. Books transform.

**Everyone shares updates.
Very few shape reading habits.**

ABOUT THE AUTHOR

Hare Ram TS is a seasoned freight forwarding professional whose experience spans the operational, commercial, and strategic realities of the Indian logistics ecosystem.

Rather than writing from theory, he writes from lived practice, from CFS floors, consolidation challenges, customer negotiations, and the daily decisions that define LCL success or failure. His voice reflects clarity earned through experience, not abstraction.

DEEP MEANING BEHIND THE PAGES

(What the Book Is Really About)

At first glance, **CAN U EXPAND LCL** appears to be a question about growth. In reality, it is a reflection on **discipline**.

The book explores why LCL is often treated as a complicated side service, and why that mindset prevents sustainable growth. It makes a strong case that LCL growth is not driven by aggressive pricing or sporadic volumes, but by **process consistency, operational clarity, and trust built over time**.

This is a book about building capability before chasing scale, about understanding that in LCL, **every shipment carries reputation**, not just revenue.

CORE INSIGHT THAT STAYS WITH YOU

When processes are tight, communication is clear, and accountability is consistent, LCL becomes one of the most relationship-driven and resilient segments of freight.

CAN U EXPAND LCL

**DECODING THE WORLD OF
LCL THROUGH STORIES**



HARE RAM TS

WORDS THAT SHAPED ME

(A reading reflection from the leadership desk)

***“Technology may reduce manpower,
but it cannot replace the human
connection”***

This line reinforces the idea that even as digitalisation and AI change the way we operate in terms of documentation, visibility, tracking, and analytics to make logistics smarter, someone still has to move cargo physically.

***“Because logistics is all about
the human connection.”***

INDONESIA

MARITIME, TRADE & LOGISTICS OUTLOOK 2026

(A scale market stabilising into predictable growth)

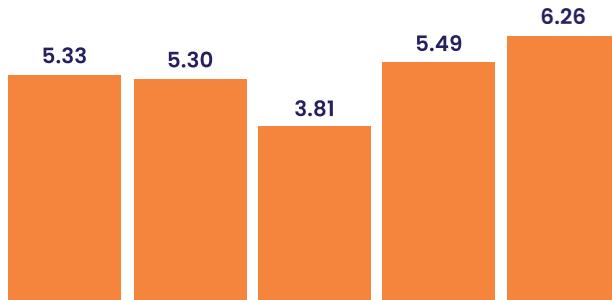


Indonesia enters 2026 as a **logistics-driven economy**, not merely a commodity exporter. With GDP growth holding at **5.11% in 2025** and accelerating to **5.39% year-on-year in Q4**, the signal for shipping and port stakeholders is stability—not volatility.

More importantly, **Transportation & Storage grew faster than headline GDP**, confirming that cargo movement, domestic distribution, and inter-island trade are becoming structural growth engines rather than cyclical outcomes.

- ◆ **GDP 2025: IDR 23,821.1 trillion** (USD ~5,083 per capita)
- ◆ **Exports growth (2025): 7.03%**, the fastest among expenditure components
- ◆ **Transportation & Storage growth (2025): 8.78%**, highest among major sectors

GEOGRAPHY DEFINES OPPORTUNITY



- ◆ **Sulawesi recorded the fastest regional growth at 6.23%**
- ◆ **Sumatra** maintains scale with **22.22% GDP share**

Eastern regions are gaining relevance as feeder and distribution hubs

This explains port strategy:

- ◆ **Tanjung Priok Port** remains the national gateway, backed by terminal upgrades and hinterland links.
- ◆ **Patimban Port** is easing congestion risk and supporting automotive and container diversification.
- ◆ Outside Java, **Belawan Port** and **Makassar Port** are increasingly relevant for feeder networks and eastern Indonesia connectivity.

Executive takeaway: Network resilience in Indonesia depends on multi-port strategies, not a single hub.



Indonesia's economy remains **Java-centric**, with the island contributing **56.93% of national GDP**. This concentration explains why **Tanjung Priok Port** continues to dominate container flows.

However, the growth story is shifting east.

SHARE AND GROWTH OF REGIONAL GDP (PERCENT)



TRADE & SHIPPING DEMAND

Indonesia's 2025 growth composition matters for logistics planning:

- Exports of goods and services grew 7.03%, the fastest among expenditure components
- Manufacturing expanded 5.30%, remaining the largest GDP contributor
- Wholesale and retail trade grew 5.49%, reinforcing containerised domestic flows

For shipping lines, this translates into:

- Predictable base volumes
- Rising importance of **coastal and inter-island services**
- Strong demand for feeder and regional connectivity rather than ultra-cyclical deep-sea swings

POLICY ENVIRONMENT

Indonesia's maritime policy focus has shifted from building alone to **reducing logistics friction**. The National Logistics Ecosystem and customs digitalisation are aimed at cutting dwell time and cost variability. This aligns with the longer-term **Global Maritime Fulcrum** ambition of positioning Indonesia as a strategic connector between the Indian and Pacific Oceans.

For investors, the signal is clear: returns depend as much on **process reform and execution** as on physical assets.

SUSTAINABILITY & DIGITALISATION

Green transition in Indonesian ports is uneven, but directionally clear. Energy-efficient equipment, digital documentation, and port community systems are moving from pilot to practice at major gateways.

The implication is practical, with compliance increasingly driven by **international shipping requirements**. It also signifies that digital readiness will shape port and terminal preference.

INDONESIA'S OPERATING REALITY

Indonesia's maritime and logistics outlook in 2026 is defined by reliability. The market delivers scale with predictable demand rather than short-lived volume surges. Java will remain the primary trade anchor, but faster growth in regions such as Sulawesi and eastern Indonesia is beginning to influence network design.

OPERATIONAL WATCHPOINTS FOR 2026

The speed and success of logistics digitalization will reveal if process reforms cut dwell time and reduce cost fluctuations. A noticeable shift of cargo from Java's gateways will signal effectiveness of diversification.

Domestic trade growth will strain inter-island feeder capacity, risking service gaps. Sustainability demands will rise from global carrier and customer standards rather than local rules.



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**Beyond
Boundaries**



*Where maps end,
our logistics network begins*

“ WITH TECHNOLOGY
AS OUR COMPASS AND
THE HORIZON IN SIGHT,
WE REDEFINE LOGISTICS,
TURNING CHALLENGES
INTO OPPORTUNITIES. ”



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